JANUARY 2020 – 9M 2019 UPDATE & ACQUISITION OF ÅLÖ

INVESTOR PRESENTATION
JOST WERKE AG

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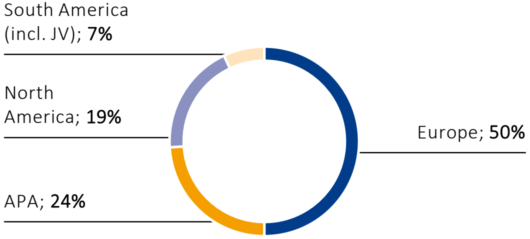
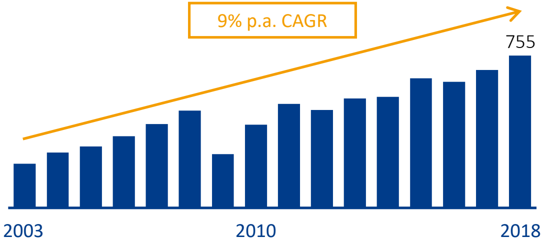
JOST at a Glance: A Leading Global Supplier of Safety Critical Solutions for Commercial Vehicles

REGIONAL MIX 2018 in % of sales (incl. JV)



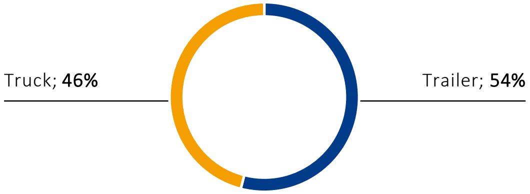
STRONG GROWTH FUNDAMENTALS in €m



STRONG BRANDS WITH HIGH CUSTOMER LOYALTY

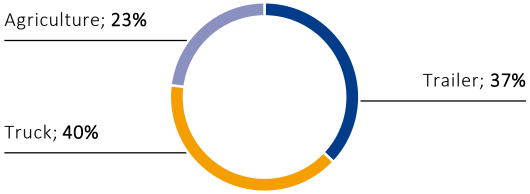
JOST
ROCKINGER
TRIDEC
Edbro
Quicke® 1

APPLICATION MIX 2018 in % of sales



- JOST is #1 producer and supplier of fifth wheels and landing legs worldwide with global market shares of approx. 60%
- Future diversification of growth by strengthening JOST footprint in agriculture via acquisition of:
  - a new strong brand for JOST's portfolio: Quicke
  - Quicke is #1 producer and supplier of front loaders for agricultural tractors with global market shares of approx. 30%

FUTURE APPLICATION MIX (PRO-FORMA)[1] in % of sales



1) TRANSACTION PENDING APPROVAL BY ANTITRUST AUTHORITIES

Strong Products Driving Brand Desirability and Pulling Demand

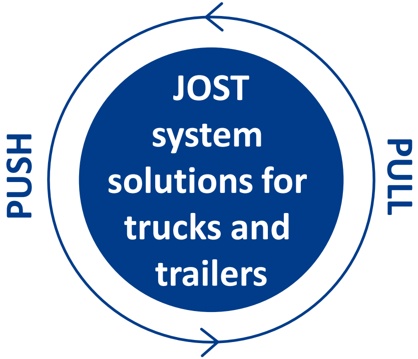
VEHICLE INTERFACE 74% of sales in 2018

MANEUVERING SYSTEMS 16% of sales in 2018

HANDLING SOLUTIONS 10% of sales in 2018

TRUCK OEMS / TRAILER OEMS

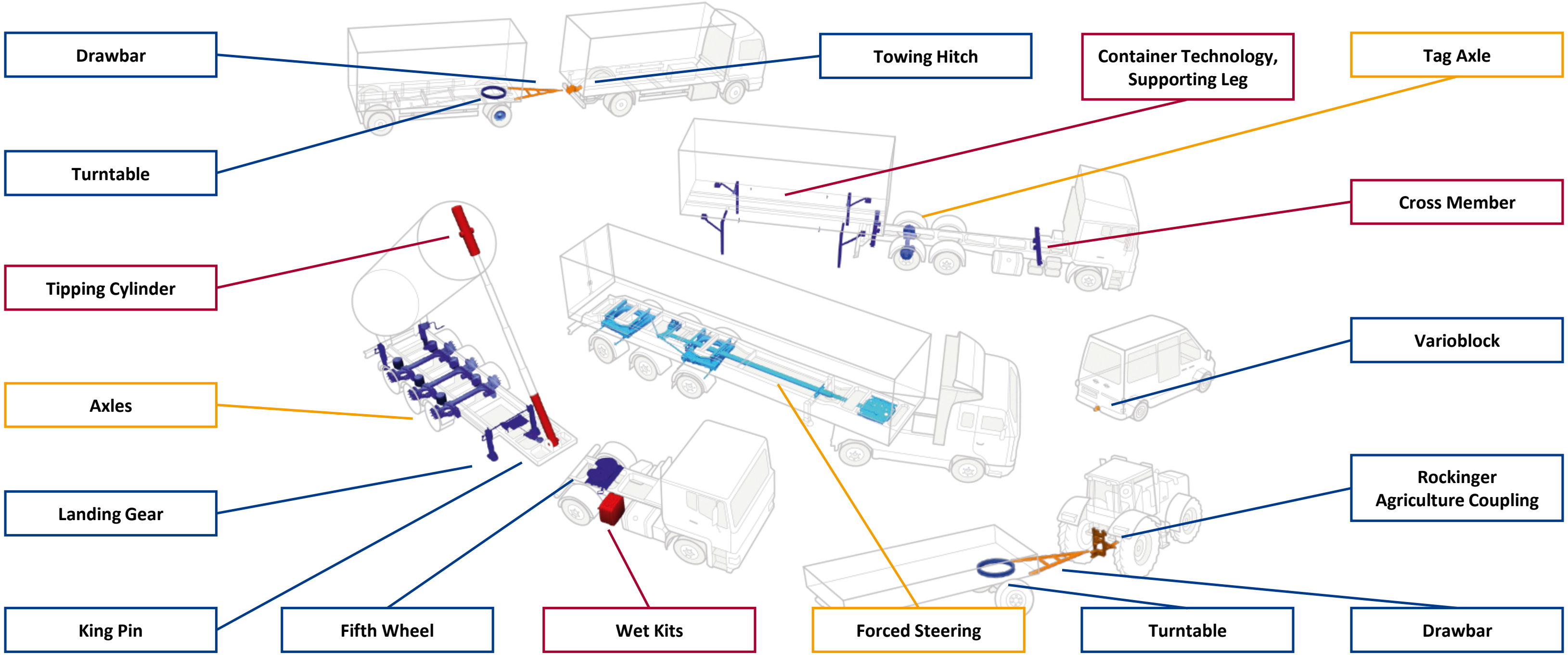
- High demand from fleet operators (pull)
- High delivery performance
- High quality
- Logistic integration
- Power to innovate and generate value-add
- Competitive prices
- Geographical proximity



FLEET OPERATORS

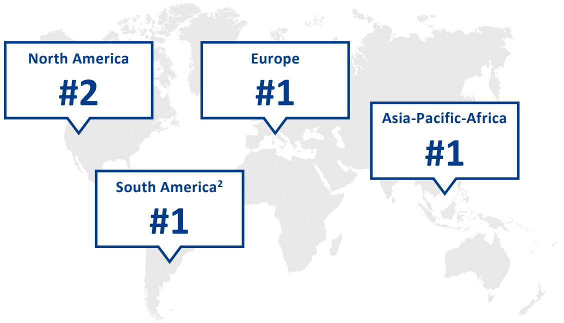
- Strong brand and reputation
- Strong customer relationship
- High quality
- Low costs of ownership
- Easy to repair
- International spare part availability
- Power to innovate and increase fleet efficiency

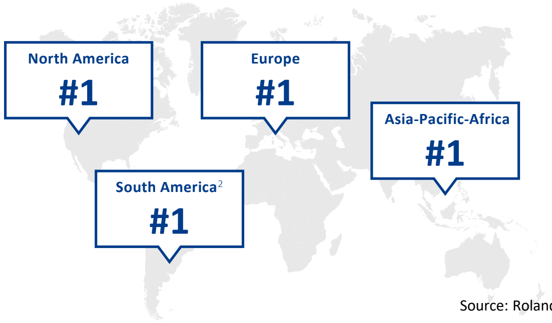
Main Products Overview



Global Leadership in Branded Products for Vehicle Interface

JOST has approx. 60% global market shares in articulated truck-trailer connection market





[2] Includes Brazil JV
Source: Roland Berger 2017, JOST

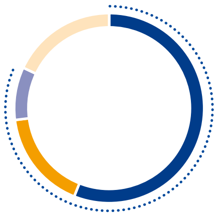
FIFTH WHEEL MARKET

TOP 3 suppliers cover ~85% of global market

JOST global market share ~57%

LANDING GEAR MARKET

TOP 3 suppliers cover ~82% of global market

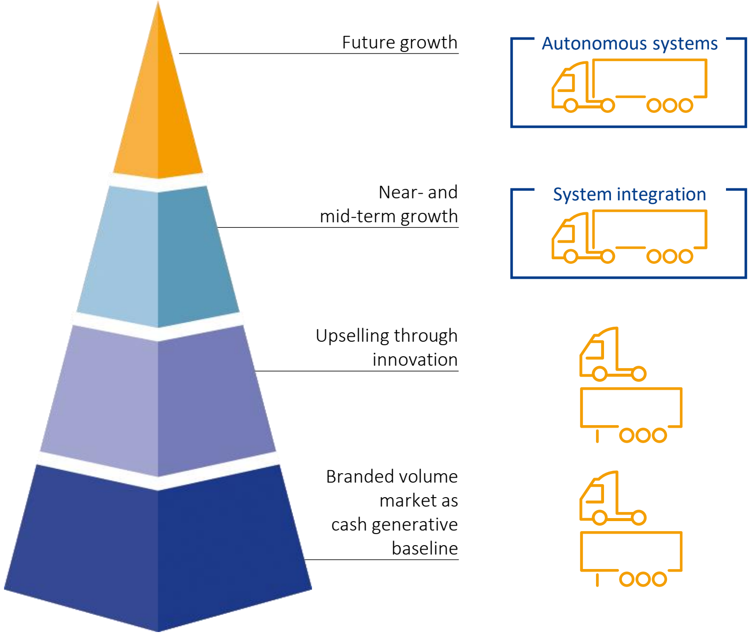


JOST global market share ~56%

#1 player in core products fifth wheels and landing gear accounting for 61% of total sales

Growth Engine: Upselling through Innovation

Increasing value-add for customers and generation growth through clear innovation road-map



AUTONOMOUS DOCKING SYSTEMS

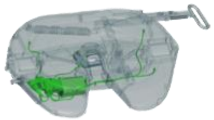
- Pre-requisite for autonomous driving
- Efficiency boost for fleet operators
- Advanced smart system solutions

INDUSTRY TRENDS AS GROWTH MOTOR

- New product development
- Market expansion into smart system solutions
- System integration

UPSELLING THROUGH INNOVATION

- Modular concept
- Engineering expertise creating value-add
- Product enhancement and optimization



BRANDED ENTRY LEVEL SYSTEMS

- Proven quality
- Operational efficiency
- Low costs of ownership

Growth Engine: Regional Growth and Product Expansion

Increasing value-add for customers through innovation

REGIONAL GROWTH

- Further market share gains with OEMs in North America
- Growth opportunities in emerging markets driven by structural and legislative changes
- Localization of existing products in new regions

PRODUCT GROWTH

- Development of new products and upselling
- Expansion of aftermarket sales in the axle business
- Expansion of market penetration for *Handling Solutions* and *Maneuvering Systems* products

ACCRETIVE M & A

- Widening product portfolio within commercial vehicles
- Strengthening regional presence in adjacent products
- Increasing R & D synergies for future product development

Mercedes-Benz Trailer Axle Systems

ROCKINGER

TRIDEC

REGENSBURGER ZUGGABEL

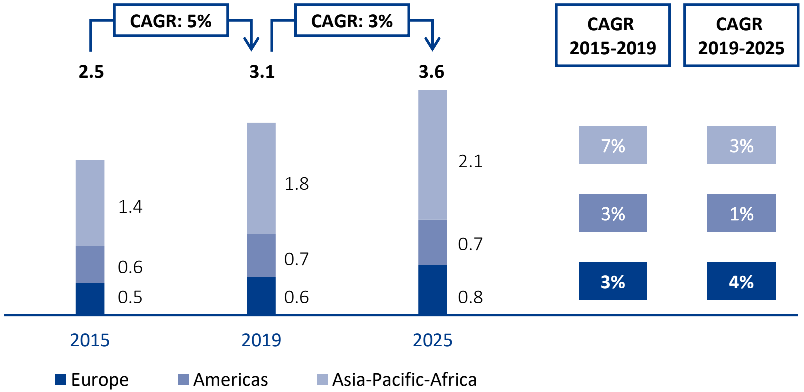
Edbro

Quicke®[1]

1) TRANSACTION PENDING APPROVAL BY ANTITRUST AUTHORITIES

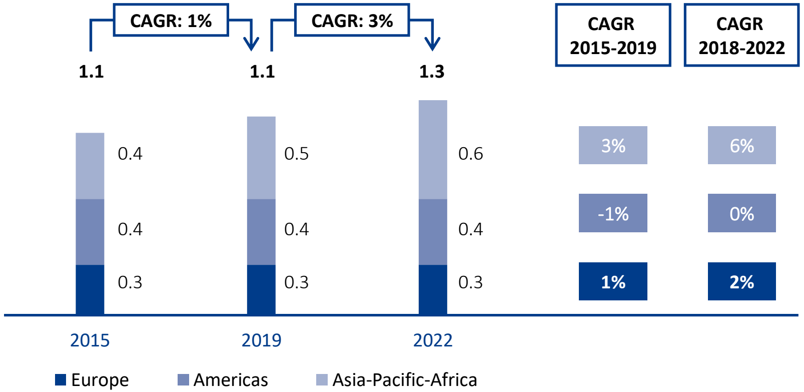
Growth Engine: Strong Market Fundamentals Driving Future Growth

TRUCK PRODUCTION BY REGION (million units)



Source: LMC 2019 (global truck production for medium and heavy duty trucks)

TRAILER PRODUCTION BY REGION (million units)



Source: Clear Consulting 2019 (global commercial vehicle trailer production)

Growing GDP with rising private and industrial spending

Growing share of road transportation and increasing freight volumes

Environmental regulatory pressure accelerating renewal of fleets

Stronger road safety policies driving need for additional safety features

Disruptive trends like autonomous trucks and electrification driving innovation

High Aftermarket Content and High Customer Fragmentation Support Business Resilience

HIGH CUSTOMER FRAGMENTATION

51% Other

Top customer <10% of sales

Top 25 customers represent 49% of sales

- Safety critical products with high quality and safety requirements
- Large numbers of product variants with high degree of customization
- High customer loyalty with customer relationships averaging 34 years
- Products are independent from truck and trailer builder or model
- Worldwide product and spare part availability through wholesaler distribution channels

FIFTH WHEELS

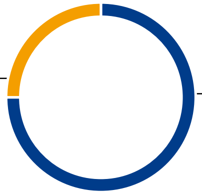
After market value 50% of OEM first fit sales

LANDING GEAR

After market value 200-300% of OEM first fit sales

SALES BREAKDOWN BY CUSTOMER TYPE

Aftermarket and trading; **25%**



OEMs; **75%**

Flexible and Asset Light Business Model Allows a Quick Adaptation to Changing Market Environment

KEY PARTS OF THE VALUE CHAIN

Number of product variants[1]			20	100	100	1,500	On demand			
Stage	Design/ engineering	Forging and casting	Purchased materials/ pre-products	Mech. processing/ machining	Coating	Assembly	Painting	Quality control	Logistics integration	Vehicle assembly
		High capex				Robotics applied				

□ Outsourced/Not focus ■ Focus area

ASSEMBLY PROCESS

HIGH NUMBER OF VARIANTS

[1] On the example of fifth wheel

Efficient and Flexible Supply and Production Platforms with Wide Geographical Footprint

2,900 EMPLOYEES

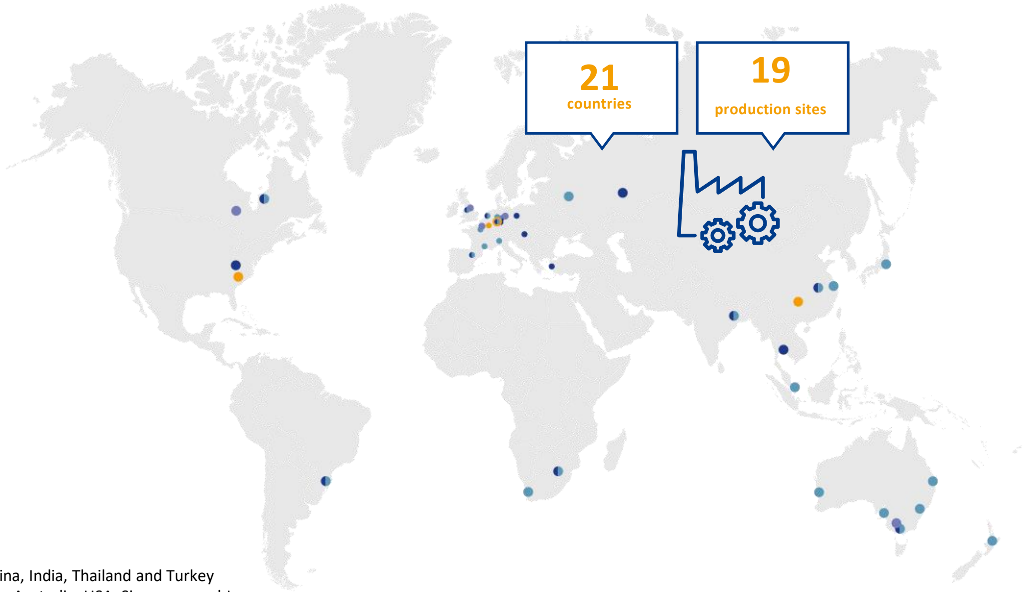
Low cost regions[3]; **41%**

High cost regions[4]; **59%**

PURCHASING BY REGION[4]

Low cost countries[1]; **46%**

High cost countries[2]; **54%**



[1] Low-cost countries include Russia, Poland, Hungary, Portugal, South Africa, China, India, Thailand and Turkey
[2] High-cost countries include Germany, France, Spain, Italy, UK, The Netherlands, Australia, USA, Singapore and Japan
[3] Low-cost regions include Eastern Europe, Asia and Brazil
[4] High-cost regions include Western Europe and North America

JOST SITES WITHOUT ÅLÖ

JOST Investment Case Summary

BUSINESS MODEL	EARNINGS	CASH FLOW
• Strong brands with high costumer loyalty worldwide • Wide diversification by product, customer and region • Market outperformance through service, product innovation and international expansion	• Sustainable market growth thanks to global footprint and strong fundamentals • High aftermarket content with strong network effects • Attractive margin profile	• Strong balance sheet and high cash generation • Flexible and asset-light business model • Conservative financial profile with ample scope for growth

KEY FINANCIALS – SOLID ECONOMIC PERFORMANCE

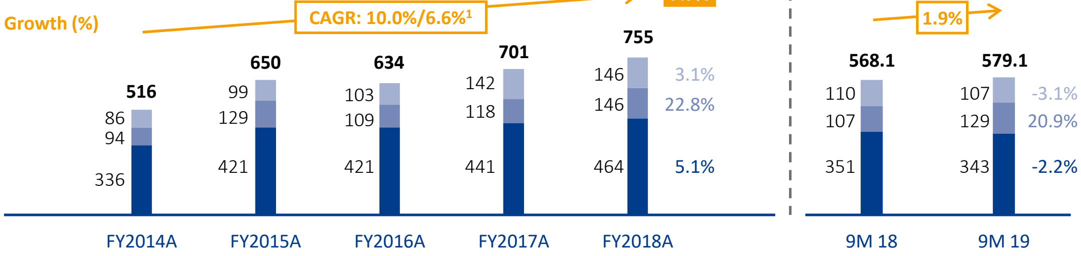
Business Highlights – 9M 2019

SALES	• Markets slowed down in Q3; **group** sales in 9M up **+1.9% to €579m** • JOST's sales in **Europe** were down by **-2.3% to €343m** in 9M, despite strong decline of trailer markets • **North America** continued with strong momentum **+20.9% to €129m** in 9M • Sales in **APA** down **-3.1% to €107m** affected by very weak Indian market. JOST could increase prior year's sales in the other countries of the region despite overall declining markets
EARNINGS	• **Adjusted EBIT +0.4% to €66m** in 9M • **Adjusted EBIT margin** in 9M nearly stable at **11.3%**
FINANCE	• **Operating cash flow** doubled to **€56m** due to significant improvements in working capital • **Net Working Capital** as % of LTM sales **down by 2.5pp to 19.5%**
OUTLOOK	**JOST expects sales and earnings in 2019 to decline in a low-single-digit percentage range compared to 2018**

Sales Growth on Record Levels Supported by Strong Earnings

SALES SPLIT BY GEOGRAPHY

€m

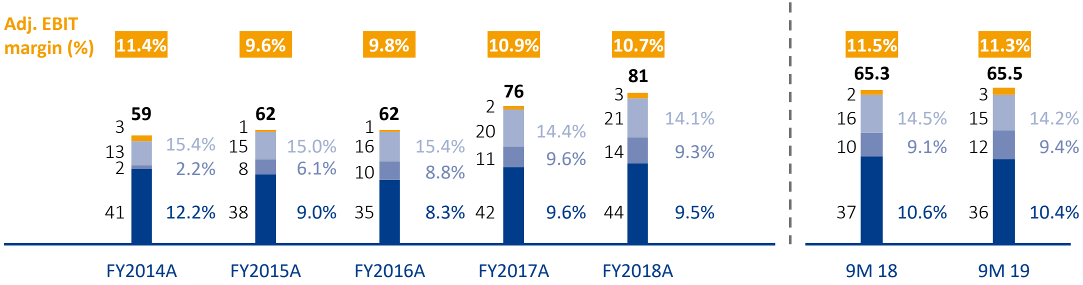


9M 2019 COMMENTARY

- Continued high activity level in North America partially offset weakness of markets in Europe and India during Q3
- In 9M 2019 group sales went up by +1.9%

ADJUSTED EBIT SPLIT BY GEOGRAPHY¹

€m



9M 2019 COMMENTARY

- Adj. EBIT developed mostly in line with sales growing by 0.4% to €66m with margin reaching 11.3%
- Good operating performance in North America partially offset cost pressure from increasing wages in other regions

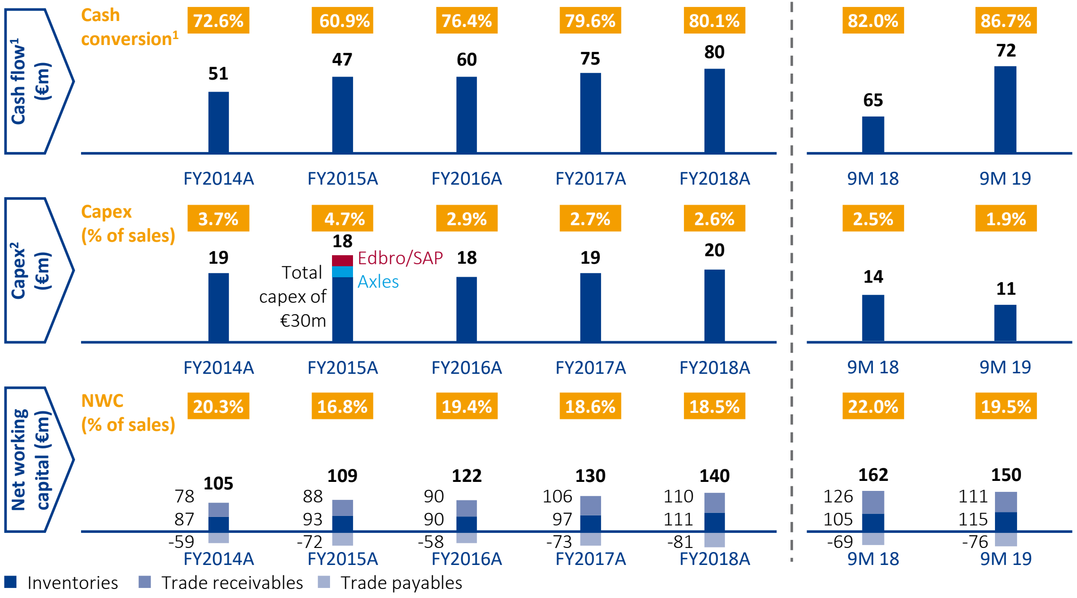
■ Europe ■ North America ■ Asia-Pacific-Africa ■ Brazil JV[2]

[1] CAGR adjusted for acquisitions

[2] Pro-rata net income from Brazil JV not allocated to segments and therefore shown separately

Strong Cash Generation Profile Supported by Low Capex Spend

KEY FINANCIALS OVERVIEW



[1] Cash flow defined as adjusted EBITDA – capex; cash conversion defined as (adjusted EBITDA – capex)/adjusted EBITDA

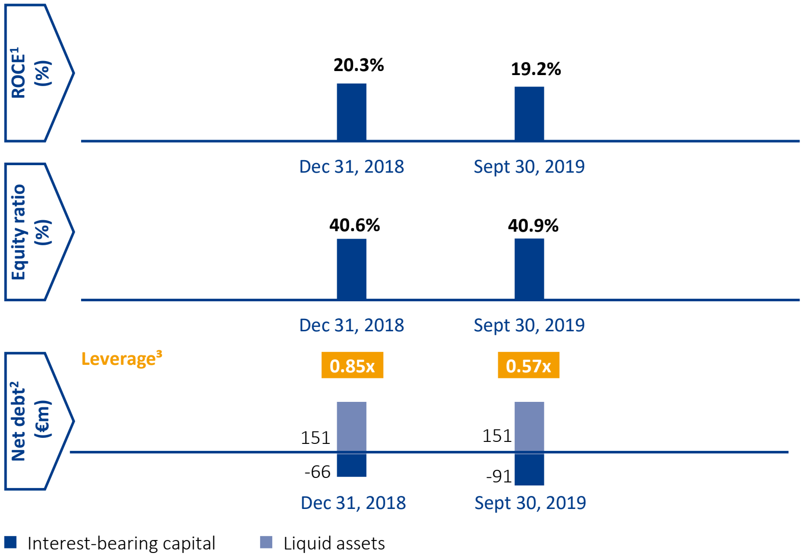
[2] Capex calculated as payments to acquire property, plant and equipment as well as intangible assets

9M 2019 COMMENTARY

- Highly capital efficient business model with strong cash conversion
- Capex in 9M 2019 lower than in prior year due to different phasing of investments
- Higher portion of investment should take place in Q4, with FY capex expected to be ~2.5% of sales
- NWC as % of sales improved to 19.5% mostly due to lower trade receivables and higher trade payables
- By year end NWC is expected to improve further and fall below prior year's level (2018: 18.5%)

Equity Ratio and Net Debt Stable on an Excellent Level

BALANCE SHEET OVERVIEW



9M 2019 COMMENTARY

- ROCE only slightly down to 19.2% despite increase of other financial liabilities following the first-time adoption of IFRS 16
- Equity ratio increased compared to year end, despite negative impact from the first-time adoption of IFRS 16, which resulted in an increase of short- and long-term financial liabilities, and dividend payments of €16.4m.
- Leverage improved to 0.57x
- Liquid assets grew by €25.5m reaching €91.6m
- Net debt was further reduced to €59.6m because of the strong increase of liquid assets

[1] ROCE=LTM adj. EBIT / interest-bearing capital employed (interest-bearing capital: equity + financial liabilities [excl. refinancing costs] – liquid assets + provisions for pensions)
[2] Net debt = Interest-bearing capital (excl. refinancing costs) – liquid assets
[3] Leverage = Net debt/LTM adj. EBITDA [LTM EBITDA 9M 2019= €104m ; EBITDA FY 2018 = €100m]

Truck and Trailer Market Outlook for 2020

	EUROPE	NORTH AMERICA	APA
TRUCK	**(15) – (10)%** OEMs expect a strong decline of new-build rate in 2020	**(30) – (25)%** Significant decline after 3 years of strong growth	**(5) – (0)%** Market decline expected to continue
TRAILER	**(5) – (0)%** Slight decline following an already weak 2019	**(15) – (10)%** Market slowdown expected after years of strong growth	**(5) – (0)%** Slight decline following an already weak 2018-2019

Note: Market estimates for heavy truck based on LMC, Clear Consulting and FTR and OEMs announcements (as of November 2019)

Revised outlook for FY 2019

	FY 2018A	Outlook 2019
Sales	755	Low-single-digit % decline
Adjusted EBITDA	100	Low-single-digit % decline
Adjusted EBIT	81	Low-single-digit % decline
Adjusted EBIT margin	10.7%	~ Stable
Capex[1] (in % of sales)	20 (2.6%)	~ 2.5% of sales
Net working capital (in % of sales)	140 (18.5%)	<18.5%
Leverage[2]	0.85x	~ 0.5x

[1] Capex calculated as payments to acquire property, plant and equipment as well as intangible assets, excluding potential acquisitions
[2] Excluding acquisitions

CULTIVATING OPPORTUNITIES

Agreement to acquire Ålö Holding AB signed

Acquisition in line with JOST's corporate and M&A strategy

- Strategically compelling ✓
- Enhancing regional and product growth ✓
- Value enhancing with potential to accelerate revenue growth ✓
- Accretive M&A transaction with potential to expand margins ✓
- Sound capital structure with near term deleveraging ✓

TRANSACTION PENDING APPROVAL BY ANTITRUST AUTHORITIES

Ålö – A highly attractive company

Acquisition of a leading company in the growing agricultural applications market

- Ålö is a **global market leader** for agriculture tractor applications **with excellent growth prospects**
- Strong, worldwide **renowned brand (Quicke®)**, highly valued by farmers, dealers and OEMs
- **Push & pull sales strategy** offers possibility to replicate JOST's successful business model
- High-quality and innovative products, which generate **significant added value for end-users** due to versatile and modular use
- Niche market with low threats from substitutes, **strong industrial know-how** and excellent **R&D**
- **Sound financial profile** with adjusted EBITDA margins at current JOST's group level and potential to **exceed average JOST's margins** mid-term

Excellent synergetic add-on to JOST's activities in the commercial vehicle industry, strengthening JOST's footprint in agriculture

A strategically and financially compelling acquisition

Perfect match

Ålö fully fits JOST's corporate growth strategy

Higher diversification

Quicke enhances JOST's portfolio of products and brands

Combined know-how

Joined expertise to increase added value for customers

Strengthening market position

Combined global footprint offers excellent growth opportunities

Boosting financial strength

Ålö opens new growth segments for JOST and improves margin profile mid-term

Acquisition of Ålö strengthens JOST's portfolio and meets Group's clear M&A criteria

Perfect match

Combination of two highly complementary industry leaders will create value and enhance JOST's investment case

BUSINESS MODEL

- Quicke will enrich JOST's global portfolio of strong brands with high customer loyalty
- Ålö solutions for agriculture will further diversify JOST's wide range of products, customers and regions
- Complementary capabilities will improve ability to outperform markets by increasing product and service depth, boosting innovation and accelerating international expansion

EARNINGS

- Acquisition will support JOST's sustainable growth thanks to strong fundamentals and global footprint
- Similar to JOST, Ålö also benefits from a high portion of aftermarket content with strong network effects
- Potential to replicate JOST's industry-leading earnings by effectively using Push & pull sales strategy

CASH FLOW

- High cash generation ability preserved
- Value accretive acquisition with sound financial profile and attractive margins
- Unchanged attractive financial profile with scope for further growth

Growing portfolio of products and brands

Quicke®

Front loaders

Loader attached at the front of the tractor to lift heavy items

Digital control system

Digital control system to manage implement position and load weight

Subframes

Placed beneath the tractor, transfers the load to the tractor chassis

Implements

Buckets, forks, bale handlers, silage and other lifting imple-ments (>150 options)

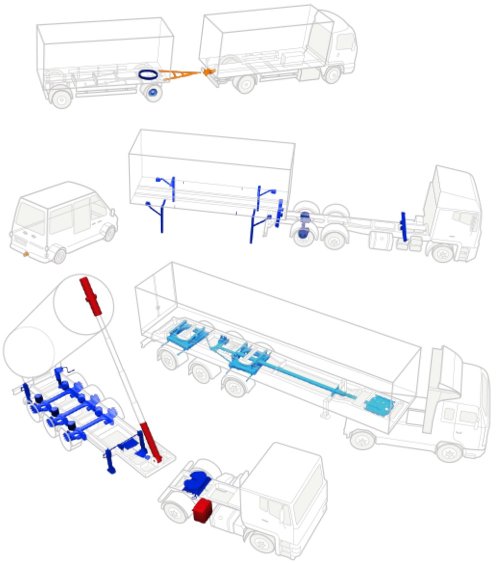
Backhoes

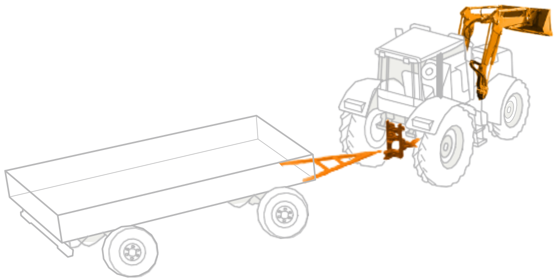
Excavator/digger attached at the back of the tractor

Spare parts

Wide range of original spare parts and accessories

Higher diversification





Together, Quicke and ROCKINGER will form a strong and capable agricultural segment for JOST. By combining their industry know-how and product portfolio, JOST will provide superior services to agricultural OEMs and end-customers worldwide.

JOST TRIDEC Edbro

ROCKINGER Quicke

(In future: a new member of the JOST World)

TRANSACTION PENDING APPROVAL BY ANTITRUST AUTHORITIES

Ability to develop markets

JOST will capitalize on strong brands and push-pull sales strategy to grow market shares in agriculture after closing

STRONG BRANDS

Quicke®

ROCKINGER

PUSH & PULL

LOYAL CUSTOMERS

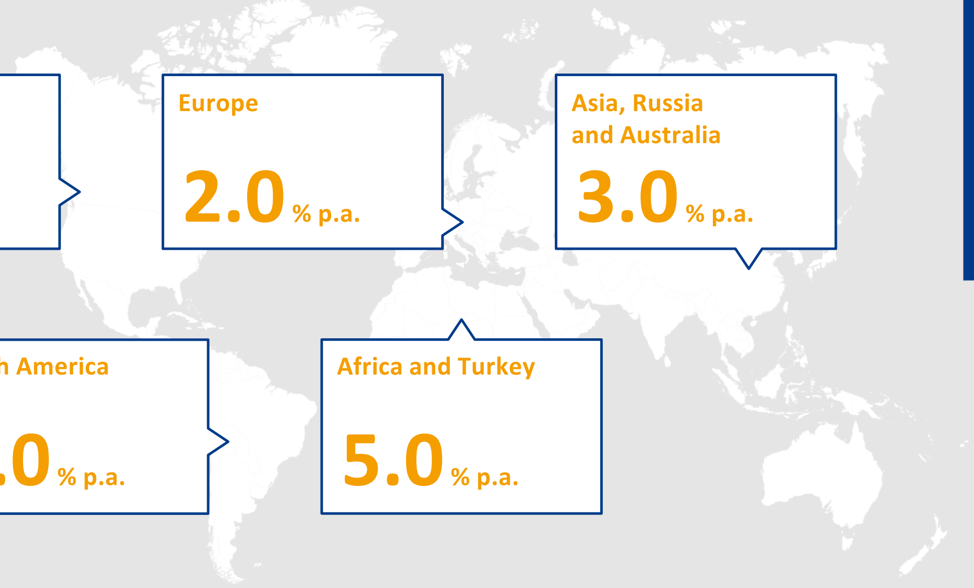
OEMS

Aftermarket/Dealers

End users

Combining the strong brands ROCKINGER and Quicke will allow to replicate JOST's proven market approach to generate demand by pushing product towards OEMs while also creating market pull from end-users and aftermarket dealers

Strong growth for tractor markets worldwide



North America
5.0 % p.a.

Europe
2.0 % p.a.

Asia, Russia and Australia
3.0 % p.a.

South America
4.0 % p.a.

Africa and Turkey
5.0 % p.a.

JOST will offer new growth opportunities to Ålö in South America, Asia and Africa

All growth figures in % p.a. are CAGR 2018-2022 estimates of numbers in agricultural tractors sold
Source: Rocsearch, December 2019

Structural growth drivers

Loader market growing in line with agricultural tractors markets

Rising population globally

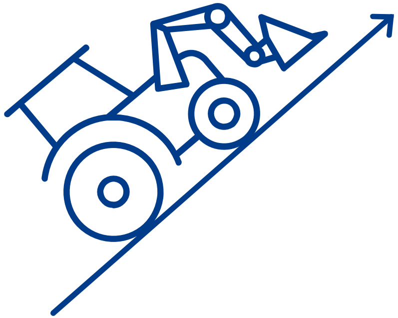
~60% of global population depend on agriculture for livelihood

Farm mechanization and pent-up demand

Increasing farm mechanization rates and pent-up investments in tractors, especially in developed economies

Regulatory framework

Stringent safety and environmental regulations is propelling growth of regulation-compliant tractors worldwide



Rising farm labor cost

Rising farm labor costs drive need for higher farming efficiency and demand for agricultural tractors

Government support for farm mechanization in developing economies

Growing investments in agriculture and significant governmental push toward farm mechanization in developing economies to increase efficient use of arable land

Boosting financial strength

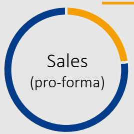
A milestone for JOST – Acquisition will diversify JOST's business by tapping into new revenue pools with potential for further growth

JOST – 2019E

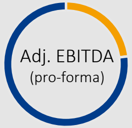
~5%

~5%

JOST & ÅLÖ 2020E PRO FORMA



~23%



~23%

ÅLÖ WILL BE ACCRETIVE TO JOST AS OF 2020

+15 – 20%
pro-forma sales contribution

+15 – 20%
pro-forma adj. EBITDA contribution

Truck & trailer commercial vehicles   Agriculture

Ålö's adjusted EBITDA margin as of 2020 is expected to be at JOST's current levels with perspective to exceed JOST's group average EBITDA margin mid-term

Value creation through synergies

Savings through joint procurement as well as optimization of production and supply chain networks

Combining sales strengths of Ålö and ROCKINGER to access new markets and new customers

Streamlining of duplicate structures and optimization of regional setup

Mid-term annual synergies identified in the mid to high single digit million EUR range

Accretive M&A Transaction

VALUATION

- Purchase price corresponds to an enterprise value of €250m
- For 2020, on the basis of expected sales of at least €200m, Ålö's adj. EBITDA is expected to grow into the range of €27m to €31m, without synergies.
- The purchase price represents approximately 8.6x adj. EBITDA based on the mid-point of the 2020e adj. EBITDA range.
- A further potential payment of up to €25m in the year 2021 is strictly linked to the achievement of additional cost savings targets and the successful completion of further efficiency projects in 2020, which would lead to an adj. EBITDA higher than €31m.

POSITIVE PROFITABILITY IMPACT

- Acquisition will be accretive to earnings already in 2020
- Adj. EBITDA margin range is expected to be between 13.5% and 15.5% in 2020. Current consensus estimates for JOST's adj. EBITDA margin in 2020 is 12.6%.
- Mid-term, after tapping into expected sales and earnings synergies, margins should be sustainably higher than JOST's current group average.

The transaction is expected to close in Q1 2020

TRANSACTION PENDING APPROVAL BY ANTITRUST AUTHORITIES

Accretive M&A Transaction

FINANCING

- Transaction will be financed with cash, currently undrawn credit facilities as a well as new term loan
- JOST's leverage will increase temporarily to ~2.5x after closing.
- The investment will further strengthen JOST's high cash generation ability, allowing for a swift deleveraging.
- By the end of 2021, leverage should be back in a corridor of 1.0x to 2.0x
- The new debt has no leverage covenants

APPROVALS

- Transaction is subject to approval by anti-trust authorities
- No regulatory issues anticipated

The transaction is expected to close in Q1 2020

Executive Summary

- Acquisition of a leading company in the growing agricultural market for tractor applications ✓
- Diversification of JOST's earnings profile resulting in reduced cyclicality ✓
- Synergetic add-on through combination of know-how in on-road and off-highway market for commercial vehicles ✓
- Top- and bottom line synergy potentials ✓
- Accretive M&A transaction with enterprise value of €250m and potential for additional earn-out of up to €25m in 2021 ✓

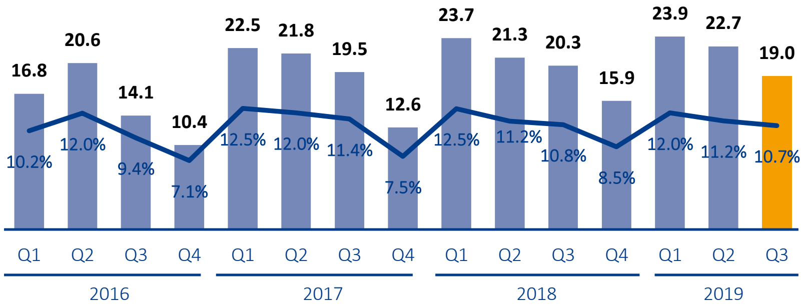
Appendix

Further information

Development of JOST's Sales and Adjusted EBIT by Quarter

SALES (€m)

ADJ. EBIT (€m)

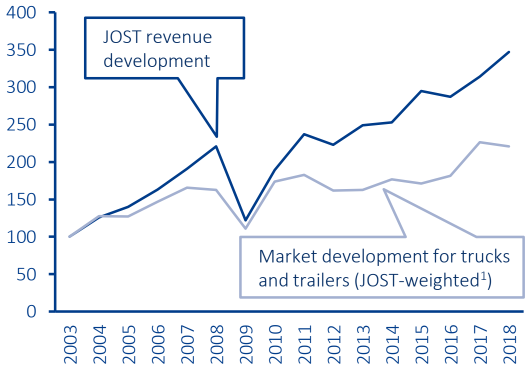


Typical seasonality for Q3 and Q4 influenced by reduced numbers of working days due to summer holidays in Q3 and the holiday season in Q4

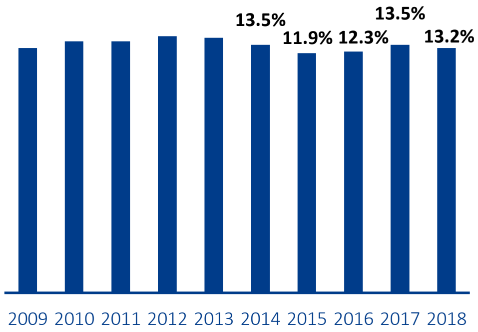
Industry-leading Margins and Cash Generation Profile

JOST has continuously outperformed the truck market since 2003 showing high profitability and strong cash generation

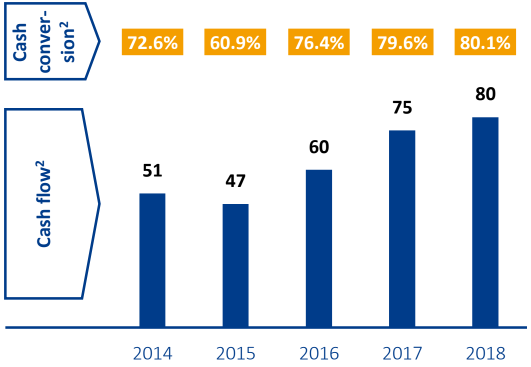
JOST'S PERFORMANCE OVER TIME Indexed to 2003



STRONG MARGIN RESILIENCE Adjusted EBITDA margin (%)



HIGH CASH FLOW GENERATION

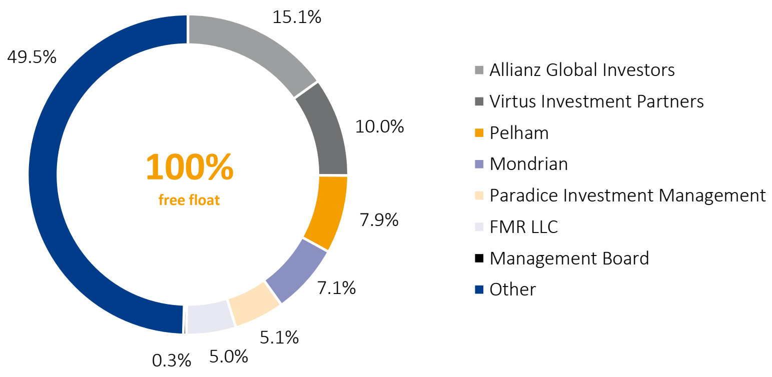


JOST has continuously outperformed the truck market since 2003

[1] Weighted by approximate weight of truck and trailer revenues of JOST
[2] Cash flow defined as Adjusted EBITDA-Capex and cash conversion defined as (Adjusted EBITDA-Capex) / Adjusted EBITDA

Shareholder Structure and Share Information

SHAREHOLDER STRUCTURE AS OF DECEMBER 15, 2019[1]



EARNINGS PER SHARE

(€)	9M 2018	**9M 2019**
EPS	2.91	2.31
Adj. EPS	2.78	2.87

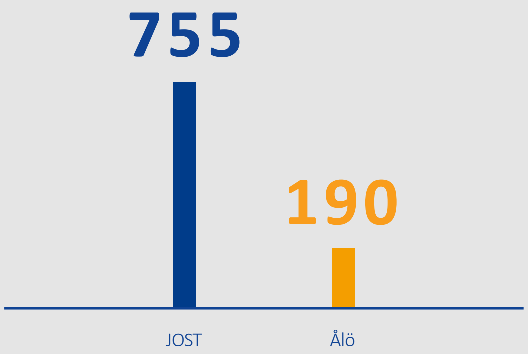
SHARE INFORMATION

ISIN	DE000JST4000
Trading symbol	JST
German Sec. Code Number (WKN)	JST400
Shares in issue	14,900,000
Index	SDAX
Listed since	July 20, 2017
Dividend per share FY 2018	€ 1.10

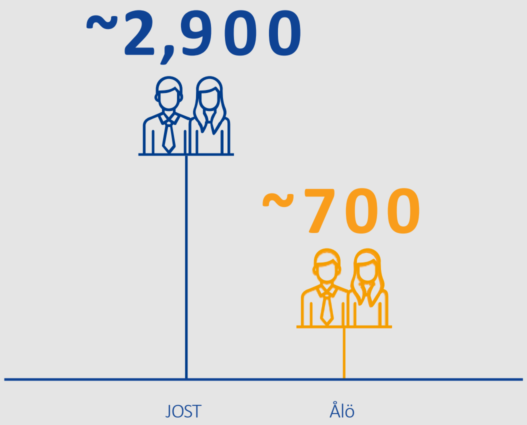
[1] According to German stock exchange definition 100% of shares qualify as free float

JOST & ÅLÖ

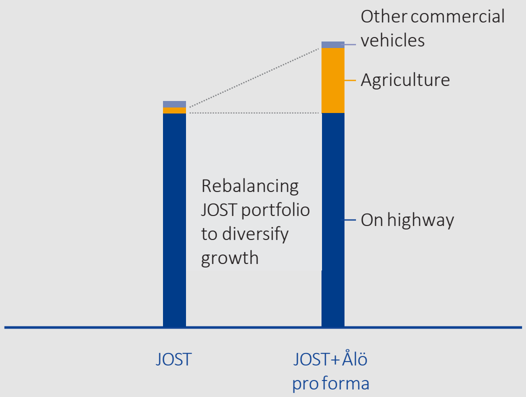
SALES 2018
in €m



EMPLOYEES 2018
head count



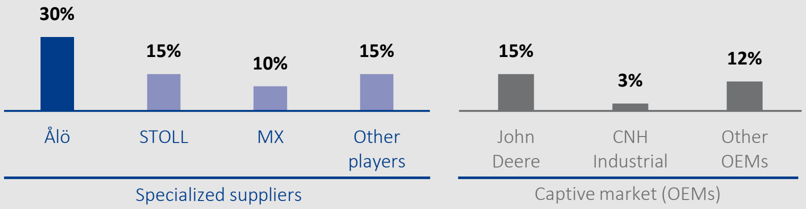
DISTRIBUTION BY VEHICLE APPLICIATION
2018



TRANSACTION PENDING APPROVAL BY ANTITRUST AUTHORITIES

Ålö – a global market leader

MARKET SHARES FOR AGRICULTURAL FRONT LOADERS



Sound financial profile

ÅLÖ FINANCIALS

SEKm	2017A	2018A	2019 E
Sales	1,804.7	2,002.6	Approx. 2120
Gross profit	514.2	536.2	594 – 600
Gross profit margin	28.5%	26.8%	28.0% – 28.3%
Adj. EBITDA	189.4	210.1	263 – 274
Adj. EBITDA margin	10.5%	10.5%	12.4% – 12.9%

Parallels in historic development

1948: Ålö is founded.

1950's: Ålö launches the brand Quicke with the first drive-in front loader.

1960's – 1990's: Ålö grows through exports.

2000's: Ålö aquires Trima.

2010's: Ålö invests in high-tech robotics and grows in digital loader technologies.

1950's 1960's 1970's 1980's 1990's 2000's 2010's

1952: JOST is founded.

1950's: JOST starts production of fifth wheel couplings.

1960's – 1990's: JOST expands globally.

2000's: JOST takes over ROCKINGER and TRIDEC.

2010's: JOST takes over Edbro and Mercedes Benz Trailer Axle Systems.

2020: JOST and Ålö will join forces.

Growing know-how

Future success factor radar

Innovation power

- + Technology and digital competence
- + Intensive R&D in truck & trailer segments
- + Unequalled agriculture machinery know-how
- ++ Ability for disruptive thinking

Regional proximity

- + Strong global network
- + Access to developing markets of Latin America and Asia
- + Strong international network especially in Northern Europe & North America

Supply chain

- + Global supply chain network
- + Cost hedging based on global scale
- ++ Great global staff with strong sales force
- ++ Savings potential through joint procurement

Customer focus

- + Strong relationships to truck and trailer OEMs with excellent customer services
- + Close relationships with agriulture vehicle OEMs
- ++ Strong brands
- ++ Deep understanding of customers' needs

Production excellence

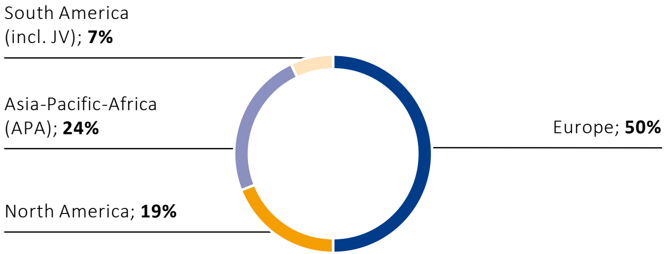
- ++ Modern, automated production worldwide
- ++ High production flexibility
- ++ Skilled staff, industrial know-how and strong engineering

Strengthening market position

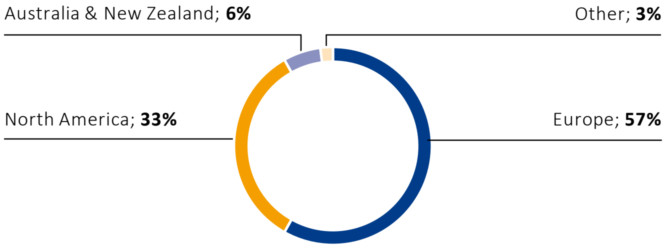
Acquisition will strengthen global footprint and generate additional growth

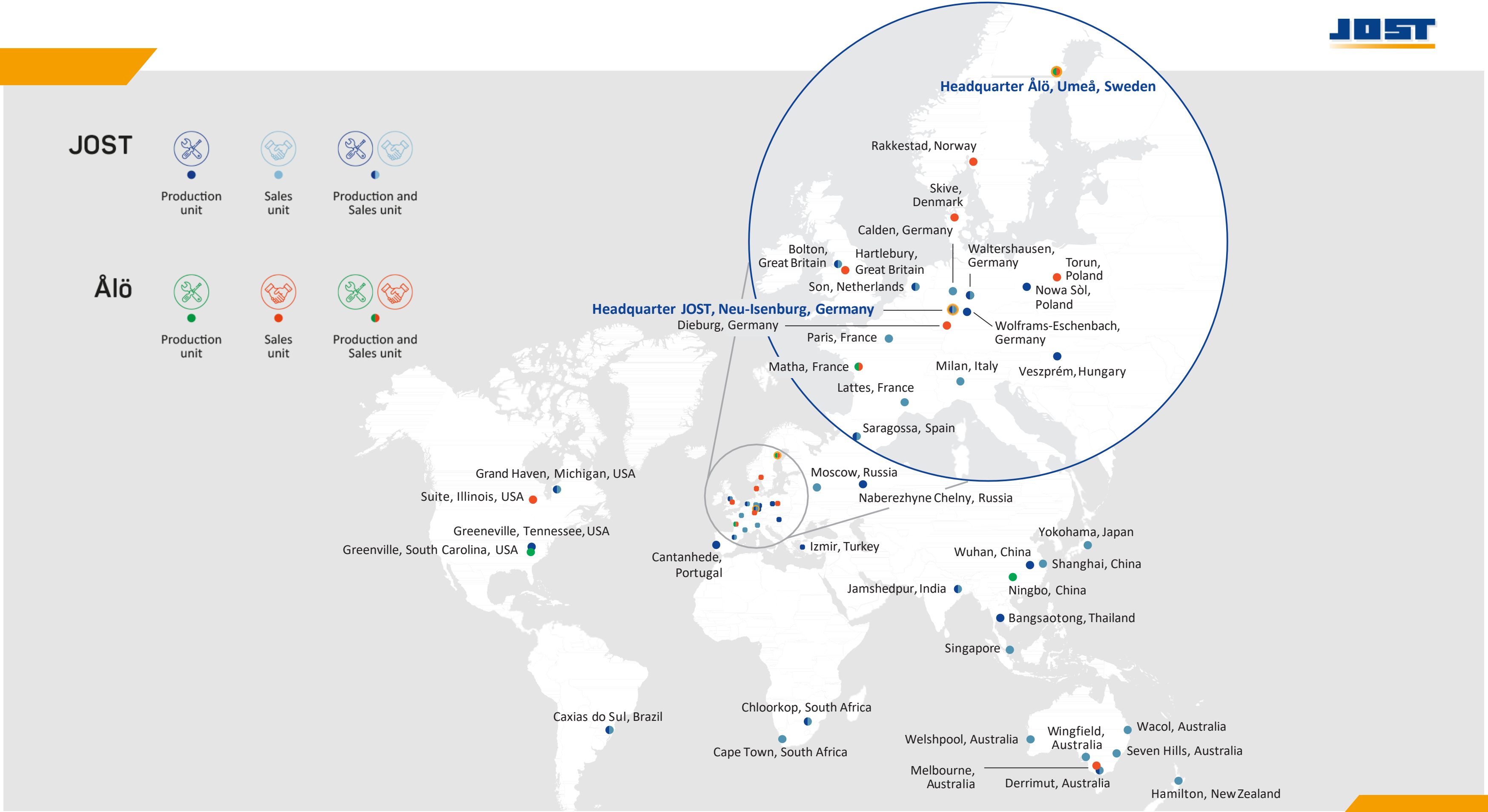
With Ålö, JOST will have an improved access to the North American and European agriculture markets

JOST – SALES BY REGION IN 2018



ÅLÖ – SALES BY REGION IN 2018





JOST
Production unit
Sales unit
Production and Sales unit
Ålö
Production unit
Sales unit
Production and Sales unit
Headquarter Ålö, Umeå, Sweden
Rakkestad, Norway
Skive, Denmark
Calden, Germany
Bolton, Great Britain
Hartlebury, Great Britain
Waltershausen, Germany
Torun, Poland
Son, Netherlands
Nowa Sòl, Poland
Headquarter JOST, Neu-Isenburg, Germany
Dieburg, Germany
Wolframs-Eschenbach, Germany
Paris, France
Matha, France
Milan, Italy
Veszprém, Hungary
Lattes, France
Saragossa, Spain
Grand Haven, Michigan, USA
Suite, Illinois, USA
Greeneville, Tennessee, USA
Greenville, South Carolina, USA
Moscow, Russia
Naberezhyne Chelny, Russia
Cantanhede, Portugal
Izmir, Turkey
Yokohama, Japan
Wuhan, China
Shanghai, China
Jamshedpur, India
Ningbo, China
Bangsaotong, Thailand
Singapore
Caxias do Sul, Brazil
Chloorkop, South Africa
Cape Town, South Africa
Welshpool, Australia
Wingfield, Australia
Wacol, Australia
Seven Hills, Australia
Melbourne, Australia
Derrimut, Australia
Hamilton, New Zealand

Financial Calendar 2020

Jan. 10	ODDO BHF Forum 2020, Lyon / France
Jan. 13–15	Commerzbank German Investment Seminar 2020, New York/U.S.
Jan. 16	Roadshow Chicago/U.S.
Jan. 21	UniCredit & Kepler Cheuvreux, 19. German Corporate Conference, Frankfurt/Germany
Feb. 18	Preliminary Results FY 2019
Mar. 25	Publication of Annual Group Report FY 2019
May 7	Annual General Meeting 2020
May 14	Publication of Q1 2020 Report
Aug. 13	Publication of H1 2020 Report
Nov. 12	Publication of 9M 2020 Report

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